

## Balance Sheet

As of March 31, 2025

¥ in thousands

| Account  | Amount     | Account   | Amount     |
|--|------------|---|------------|
| <b>Assets</b>  |            | <b>Liabilities</b>  |            |
| <b>Current assets</b>                                | 69,534,624 | <b>Current liabilities</b>                                    | 62,008,461 |
| Cash and deposits                                    | 20,053     | Electronically recorded obligations-operating                 | 2,067,539  |
| Notes receivable-trade                               | 135,533    | Accounts payable-trade  | 26,896,042 |
| Electronically recorded monetary claims-operating    | 4,182,282  | Short-term loan payable                                       | 127,049    |
| Accounts receivable-trade                            | 36,920,295 | Lease obligations   | 64,094     |
| Advance payments                                     | 12,137,736 | Accounts payable-other  | 1,593,208  |
| Accounts receivable-other                            | 555,462    | Income taxes payable  | 328,113    |
| Consumption taxes refund receivable                  | 105,415    | Contract liabilities  | 30,113,987 |
| Other current assets                                 | 15,498,984 | Deposits received   | 33,556     |
| Allowance for doubtful receivables                   | (21,138)   | Provision for bonuses   | 588,336    |
|  |            | Other current liabilities                                     | 196,533    |
| <b>Non-current assets</b>                            | 3,639,173  | <b>Non-current liabilities</b>                                | 1,009,684  |
| <b>Tangible fixed assets</b>                         | 1,001,489  | Lease obligations   | 750,761    |
| Buildings  | 115,728    | Provision for directors' retirement benefits                  | 22,196     |
| Furniture and fixtures                               | 43,642     | Asset retirement obligations                                  | 200,004    |
| Machinery and equipment                              | 43,689     | Non-current liabilities                                       | 36,722     |
| Land   | 1,776      |   |            |
| Leased assets  | 796,653    | <b>Total liabilities</b>                                      | 63,018,146 |
| <b>Intangible fixed assets</b>                       | 156,939    | <b>Net assets</b>   |            |
| Software   | 156,939    | <b>Shareholders' equity</b>                                   | 9,907,050  |
| <b>Investments and other assets</b>                  | 2,480,744  | <b>Common stock</b>   | 5,300,000  |
| Investment securities                                | 213,924    | <b>Capital surplus</b>  | 3,831      |
| Investment securities in subsidiaries and associates | 658,252    | Additional paid-in capital                                    | 3,831      |
| Lease and guarantee deposits                         | 325,783    | <b>Retained earnings</b>                                      | 4,603,218  |
| Deferred tax assets                                  | 819,507    | Appropriated for legal reserve                                | 1,150,418  |
| Prepaid pension cost                                 | 135,579    | Other retained earnings                                       | 3,452,800  |
| Other investments and other assets                   | 337,497    | General reserve   | 781,241    |
| Allowance for doubtful receivables                   | (9,799)    | Retained earnings brought forward                             | 2,671,559  |
|  |            | <b>Valuation and translation adjustments</b>                  | 248,601    |
|  |            | Net unrealized holding gains on available-for-sale securities | 92,146     |
|  |            | Deferred gains on hedges                                      | 156,455    |
|  |            | <b>Total net assets</b>                                       | 10,155,652 |
| <b>Total assets</b>                                  | 73,173,798 | <b>Total liabilities and net assets</b>                       | 73,173,798 |

## **Statement of Income**

From April 1, 2024

To March 31, 2025

¥ in thousands

| Account   | Amount    |            |
|---|-----------|------------|
| Sales   |           | 10,321,215 |
| Gross profit  |           | 10,321,215 |
| Selling, general and administrative expenses        |           | 8,086,870  |
| Operating profit                                    |           | 2,234,344  |
| Non-operating income                                |           |            |
| Interest income                                     | 3,407     |            |
| Foreign exchange gains                              | 452,580   |            |
| Dividend income                                     | 466,446   |            |
| Purchase Rebates                                    | 36,809    |            |
| Adjustments related to the group tax sharing system | 549,034   |            |
| Other non-operating income                          | 15,646    | 1,523,925  |
| Non-operating expenses                              |           |            |
| Interest expenses                                   | 40,657    |            |
| Other non-operating expenses                        | 15,349    | 56,007     |
| Ordinary profit                                     |           | 3,702,262  |
| Extraordinary gains                                 |           |            |
| Gain on sales of investment securities              | 3,351     | 3,351      |
| Extraordinary losses                                |           |            |
| Loss on disposal of non-current assets              | 24,956    | 24,956     |
| Net income before income taxes                      |           | 3,680,657  |
| Income taxes - current                              | 1,417,557 |            |
| Income taxes - deferred                             | (575,846) | 841,710    |
| Net income  |           | 2,838,947  |