

Balance Sheet

As of March 31, 2026

¥ in thousands

Account	Amount	Account	Amount
Assets		Liabilities	
Current assets	83,759,235	Current liabilities	77,302,132
Cash and deposits	16,768	Electronically recorded obligations-operating	1,579,128
Notes receivable-trade	49,995	Accounts payable-trade	30,145,860
Electronically recorded monetary claims-operating	4,185,724	Lease obligations	40,285
Accounts receivable-trade	37,652,189	Accounts payable-other	1,080,847
Advance payments	17,927,129	Income taxes payable	124,036
Accounts receivable-other	293,580	Contract liabilities	43,432,440
Consumption taxes refund receivable	175,522	Deposits received	38,135
Deposits paid	1,958,164	Provision for bonuses	464,357
Derivative assets	921,983	Provision for loss on liquidation	183,258
Other current assets	20,591,681	Derivative liabilities	208,421
Allowance for doubtful receivables	(13,504)	Other current liabilities	5,360
Non-current assets	4,977,021	Non-current liabilities	952,669
Tangible fixed assets	906,902	Lease obligations	716,527
Buildings	104,684	Provision for directors' retirement benefits	13,465
Furniture and fixtures	38,432	Asset retirement obligations	200,004
Machinery and equipment	27,783	Derivative liabilities	17,629
Land	1,776	Other non-current liabilities	5,042
Leased assets	734,225	Total liabilities	78,254,802
Intangible fixed assets	126,679	Net assets	
Software	126,679	Shareholders' equity	8,866,109
Investments and other assets	3,943,439	Common stock	5,300,000
Investment securities	446,597	Capital surplus	3,831
Investment securities in subsidiaries and associates	592,526	Additional paid-in capital	3,831
Lease and guarantee deposits	318,289	Retained earnings	3,562,278
Deferred tax assets	554,137	Appropriated for legal reserve	1,321,168
Prepaid pension cost	177,975	Other retained earnings	2,241,109
Derivative assets	1,747,971	General reserve	781,241
Other investments and other assets	115,621	Retained earnings brought forward	1,459,868
Allowance for doubtful receivables	(9,679)	Valuation and translation adjustments	1,615,345
		Valuation difference on available-for-sale securities	247,270
		Deferred gains or losses on hedges	1,368,074
		Total net assets	10,481,455
Total assets	88,736,257	Total liabilities and net assets	88,736,257

Statement of Income

From April 1, 2025
To March 31, 2026

¥ in thousands

Account	Amount	
Sales		9,944,620
Gross profit		9,944,620
Selling, general and administrative expenses		8,041,377
Operating profit		1,903,242
Non-operating income		
Interest income	13,916	
Dividend income	174,175	
Purchase Rebates	51,013	
Adjustments related to the group tax sharing system	290,752	
Other non-operating income	14,724	544,583
Non-operating expenses		
Interest expenses	41,949	
Foreign exchange losses	443,116	
Other non-operating expenses	15,022	500,088
Ordinary profit		1,947,737
Extraordinary losses		
Provision for loss on liquidation	183,258	
Loss on valuation of shares of subsidiaries and associates	65,726	
Loss on retirement of non-current assets	667	249,651
Net income before income taxes		1,698,085
Income taxes - current	756,127	
Income taxes - deferred	(383,101)	373,025
Net income		1,325,059